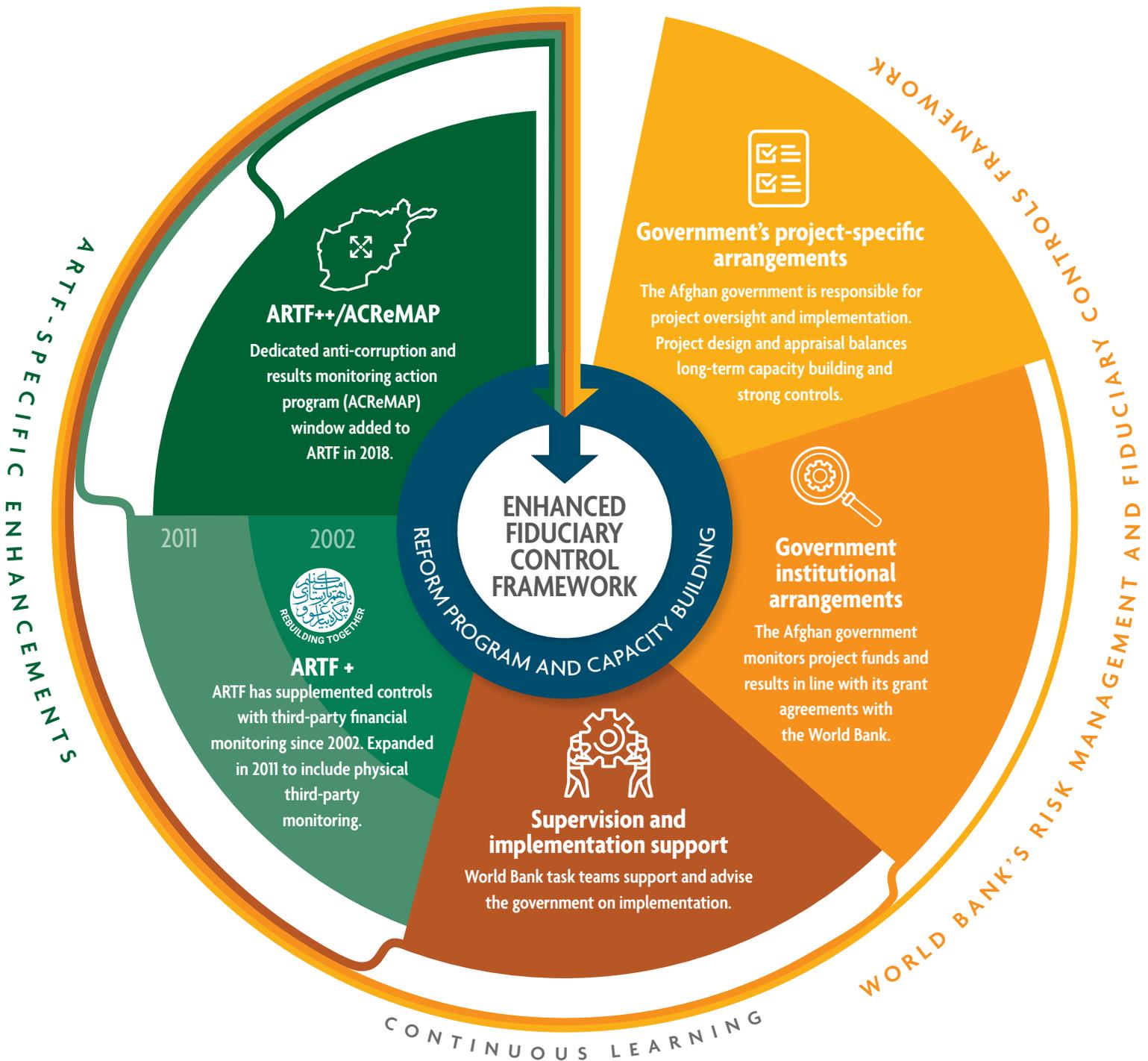




Multi-layered Fiduciary Controls

Robust transparency and accountability mechanisms proactively support value for money in ARTF financing





Government's project-specific arrangements

- Clear responsibilities for project governance and management, supported by:
 - Detailed implementation guidance set out in an Operations Manual that complies with Afghan law and WB requirements.
 - Prior review and approval by World Bank (WB) required for some transaction. Ex-post sampling and review for smaller, more routine transactions.



Government institutional arrangements

- Gathering and reporting data to show progress against results framework.
 - Conducting periodic internal audits by the implementing agency.
 - Ensuring independent audits of project financials led by the Supreme Audit Office. Audits apply international standards and opine on whether grant funds were used as intended.



Supervision and implementation support

- Twice-yearly implementation support missions to assess performance, review risks, and advise on needed improvements. Mission correspondence and implementation status reports shared with donors.
 - Regular engagement between missions to discuss and resolve issues.
 - Engagement include prior review/approval of key transactions and sampling of routine transactions. Errors discovered through sampling can result in a declaration of ineligible expenditures, requiring a refund.



ARTF +

- Third-party financial monitoring since 2002 to ensure Recurrent-Cost Window financing meets ARTF eligibility criteria.
 - 2011 expansion of third-party monitoring (TPM) to include physical monitoring at sub-project sites.
 - Physical monitoring initially focused on infrastructure projects, gradually expanded to encompass community level processes and other "soft" development activities.



ARTF++/ACReMAP

- TPM further expanded. Site visits doubled, internal control assessments conducted for all investment projects, all project expenditure statements reviewed as condition of disbursement. Recurrent Cost Window eligibility monitoring continues.
 - Hands-on expanded implementation support engages certified procurement professionals to advise on complex procurements.
 - In-depth fiduciary reviews of select projects draw lessons that shape financial management/procurement planning and guide design of future projects.
 - Enhances dedicated staffing support in WB Integrity Vice Presidency for Afghanistan.
 - Supports Safeguards implementation improvements to ground project controls in environmental and social standards.

Even the strongest fiduciary controls cannot prevent fraud and corruption entirely. The WB Integrity Vice Presidency (INT), an independent unit within the World Bank Group, investigates and pursues sanctions related to allegations of fraud and corruption in World Bank Group-financed projects, including projects financed by WB-administered trust funds such as the ARTF. The WB provides [multiple channels](#), both attributable and anonymous, for reporting concerns about corruption.



ARTF

Afghanistan
Reconstruction
Trust Fund

#ProtectTheGains